



IMI2 perspective: Horizon 2020 and future Horizon Europe partnerships

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Partnerships in H2020 and Horizon Europe



▶ Diversity of:

- Areas
- Industry sectors
- Innovation lifecycles
- Business models

▶ Partnerships are diverse and a one-size-fits all approach should be avoided

▶ Lessons learned from all JTIs can improve the model



1. JTIs Vision

- ▶ **How should the vision/strategy be adapted in perspective Horizon Europe**
- **IMI2:** EFPIA + companies from the non-pharma sector (EFPIA Partners in Research) + additional contributing entities (Associated Partners: charities / funding organisations)
- **Horizon Europe:**
 - Cross-sectorial Partnership: inclusion of relevant industry sectors in the Partnership: pharmaceutical industry, diagnostics, medical technologies, IT
 - Integrated solutions in an integrated care perspective
- **Added value for:**
 - The industry
 - Patients
 - Healthcare systems

2. JTIs operational model perspective



▶ Priority setting & work programme preparation

Priority setting

- **Need for reactivity and speed:**
 - Time from idea to project is critical: topics to be attractive to industry, SMEs and academics
- **Multi-annual Strategic Research Agenda setting out priority areas**
- **Work programme preparation:**
 - Topics designed by the industry
 - Any stakeholder can [submit an idea](#) to the industry
 - Consultation with advisory bodies: Scientific Committee (SC) & States Representative Group (SRG), Strategic Governing Groups (SGGs)
- **Governing Board: approval of work programmes**

2. JTIs operational model perspective



▶ **Priority setting & work programme preparation**

Openness and Stakeholder outreach

- **IMI2: Associated Partners = any legal entity can join the contributing partners for a specific topic ([link](#))**
- **Horizon Europe Partnership: Governing Board to include EU + founding industry sectors committing to contributing to the Partnership**
- **Advisory bodies:**
 - SRG and SC should be maintained
 - Advisory role for patients, regulators, healthcare systems, end-user/consumers
 - Annual Stakeholder Forum
- **Improvement for a future Partnership: future ideas and draft topics to be published earlier**



3. JTIs project perspective:

- ▶ **What should be changed and what should be preserved in perspective Horizon Europe**
- ▶ **Mechanisms for efficient management of project portfolio for a future Partnership:**
 - **Dual leadership: public/SME coordinator, industry project leader**
 - **Milestone-based decisions: continuation or interruption of projects that reached a relevant pre-defined milestone**
 - **Sustainability mechanisms / Further use of assets-infrastructures within new projects**
 - **Possibility to use the diversity of Horizon Europe instruments (i.e. RIA but also prizes, SME instrument type of action, incubator projects)**
 - **Coordinated calls between JTIs:**
 - Complementary topics
 - Project outputs to be developed under another JTI



4. JTIs policy perspective:

▶ Which actions to foster a systemic approach for JTIs in perspective Horizon Europe

• Openness:

- cross-sectorial integration
- Involvement of contributing stakeholders: charities/funding organisations → expanding / further building on the IMI2 Associated Partner model
- Relevant advisory bodies

• Bridging mechanisms:

- EIC: further development of projects' outputs under EIC actions
- Bridging between JTIs

• Strategic Programming:

- Design by contributing partners (EU – Industry – Other contributing partners)
- Wide consultation of stakeholders
- Elements of the Health cluster priorities and Mission objectives to be implemented by Partnerships